MISSION STATEMENT

The Maine Narrow Gauge Railroad Company & Museum preserves and operates historic two foot gauge railway equipment for the education and enjoyment of the public.

STAFF

Donnell Carroll, Executive Director
Allison Tevsh Zittel, Director of Finance and Marketing
Christina Napoli, Visitor Services Manager
Jennifer Halm-Perazone, Volunteer Coordinator
Wesley Heinz, Operations Manager (January-May)
Corey Boucher, Operations Manager (May-October)

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Fraser Jones, Vice President
Brian Durham, Secretary & Treasurer
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Catherine Geren
Jeffrey Gilpatric
Sumner Field
John Hennings
Sharon Roberts
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Pete Anderson
Mr. Tim Averell
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Adam Fletcher
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Lawrence Perkins
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Fred Roberts
Sharon Roberts
David Smith
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Claire Sutton
Ron Theriault
Brian Tutilis
Theodore Wirth
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John Manley  
John Marr  
Donald Sanger  

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Ernest Brigham  
Covanta  
Robert Miller  

Trainmaster  
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Dean Edmonds Foundation  
Christopher Emmons  
David Eskelund  
Allan Fisher  
Robert Howard  
Independent Audio  
Fraser Jones  
Robert Meckley  
Norway Savings  
Lawrence Perkins  
James Van Bokkelen  
Peter Sawyer  
Claire Sutton  
Jonathan Thomas  
Ted Wahl  
Lawrence Williams  

Conductor  
($500-$999)
Brad Cahill  
Wayne Duffett  
Brian Durham  
Charles Pidacks  
Perry Shaw  
Gerald Sheehan  

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($250-$499)
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Donnell Carroll  
Pete Davis  
Charles deSeyes  
Gerald Doucette  
Keith Howard  
Thomas Hughes  
Peter Magoun  
John McNamara  
Terry Miller  
Elena Schmidt  

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($100-$249)
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Janelle Clark  
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Lianon Close  
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Mimi Dickinson  
Bud Disney  
Mike Donovan  
Glenn Downing  
Stephen Dreher  
Susan Dries  
Edward Enners  
Lauren Eppinger  
Gordon Fay  
Angela Ferrari  
Linda Ferri  
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Tao Fineberg  
Alan Fisher  
John Frank  
Robert Fulton  
Greg Gardner  
Peter Garland  
Daniel Gay  
Catherine Geren  
Jonathan Gilman  
Robert Goeller  
Dot and Charlie Gooings  
Elbridge Grover  
Nancy Hall  
Stephen Hardtman  
Don Head  
Charles Henderson  
Herbert Hooper  
Michele Hughes  
Nancy Hutton  
John Isaacs  
Neil James  
Austin Jones  
John Keene  
Tim and Tina Keene  

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(Up to $99)
David Keith  
Christina Killoran  
William Kincheloe  
Stephen King  
Erica Klein  
George Kush  
AnnMarie Laduzenski  
Christine Levin  
Martha Littlefield  
David Lunt  
Jennifer Machi  
Kevin Macomber  
Michel Manuel  
Jay McCloskey  
Mark McGill  
Christina Mesavage  
Richard Meyer  
Carle Middlekauff  
Colby Miles  
Merrill Miller  
Thomas Miller  
Jonathan Miner  
Mom to Mom of Maine  
Herman Morchel  
K. Scott & Mary Beth Morison  
Stephan Myers  
Fionna Nilsson  

Trainman  
(Up to $99)
Alina Sturtevant  
John Tumolo  
Brian Tutles  
Betsy and Randy Uhud  
Mark Van Weelden  
Erlon and Faith Varney  
Henry Vaughan  
Carolyn Vaughn  
George Wagoner  
Bruce Wedlock  
Marie White  
Charles Whittier  
Bruce Wilson  
Nancy Wilson  
Theodore Wirth  
Brendan Young  

Trainman  
(Up to $99)
Amalie Ahlsen  
Ronald Albury  
Nadeem Ali  
Eleanor Anderson  
Lawrence Anton  
Megan Arguelles  
James Ashton  
Kelly Austin  
Tim Averell  
Charles Bailey  
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Robert Bartley  
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Nancy Lou Crouse
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Heather Devita
Robert DeWachter
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Kenneth Dietz
Raymond DiPirro
Olivia Doucette
Jenny Dougherty
Christopher Dowd
Bruce Dowling
Shawn Doyle
Daniel Droeg
Dakota Dumont
Pat Dunn
Lloyd Dunn
David Fletcher
Gary Fogg
David Follansbee
Donna Follansbee
James Force
Jenee Force
Patricia Fortunato
Douglas Foster
Nicholas Fowler
Timothy Franz
John Frazier
Mark Gant
Aaron Gant
Lisa and Paul Gilbert
Jeffrey Gilpatrick
Charles Glueck
Robert Goin
Cheryl Goulet
Bill Gowen
Carol Granger
Joseph Greathouse
William Griglock
Alan Gruber
William Hadley
Paul Hallett
Jennifer Halm-Perazone
Geoffrey Hamway
Theo Hanson
Dylan Harris
Trevor Hartford
Stephen Healy
Jeffrey Heath
Ragan Hedstrom
David Wesley Heinz
Tim Hendrix
John Heninges
Bruce Howlett
Robert Huffmire
Bill Hunter
Matthew Jankowski
Robert Jones
Richard Jones
David R. Karper
Mark Kheyfetz
John Kilbridge
David Kirstein
Stanley Knotts
Stephen Kohut
Walter Kress
Roger Lambert
Dylan Lambert
Alan Lamson
Paul Lavalee
David R. Lawler
Olive Lewis
Margaret Ligotti
Doug Lowing
Christopher Lynda
Hannah Magee
Connor Maher
Cullen Maher
Matthew Malkiewicz
Daniel Malkowski
Nancy Martin
Takashi Matsumoto
Makiko Matsuoka
Richard Mauser
Christopher McChesney
John T. McIlwaine
Ralph Menconi
Roger Merrow
Margaret Messinger
Jennifer Micoleau
John Middleton
Meghan Miers
Mark Miller
Stephanie Miller
Matt Moore
Karen Morrison
William Morrison, Sr.
Peter Mullett
Jean Murphy
Sarah Nadeau
Jan Nagle
Alex Neisslo
Robert Newcombe
Steven Nickless
John O’Dea
David Olds
Alfred Oneto
Walter Orloff
Robert Ottosen
Jeffrey Owens
Andrew Pal
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Peggy Pollard
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Ernest Ross
Ralph Rousseau
Allen Ryan
Patricia Sandilands
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Becky Sawyer
Regina Scanlon
Dr. Morton Schoenberg
Jenna Segal
Donald Shapleigh
Nancy Sharp
Daniel Shea
Anne Sheble
Paul Sherr
Lawrence Shiplett
William Shriner
Alan Sisson
Christian Small
Jose Smilowicz
Rick Smith
Harrison Smith
David Smith
Michael Sodano
C. William Spangler
Mark Spremulli
Amanda St. John
Emily Stevens
Colt Stewart
Conrad Struckman
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Cody Watts
Kurt Wegelius
David Whiston
David White
Sally Wigon
Jan Williams
Carolyn Williams
Roger Wilson
Thomas Wilson
Susan Winsor
Ann Withington
Susan Yosten
Bryan Yosten
# BALANCE SHEET

<table>
<thead>
<tr>
<th></th>
<th>Dec 31, 2016</th>
<th>Dec 31, 2017</th>
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</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Current Assets</td>
<td>438,888</td>
<td>580,481</td>
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<tr>
<td>Total Fixed Assets</td>
<td>573,728</td>
<td>521,698</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>1,012,616</td>
<td>1,102,179</td>
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<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
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</tr>
<tr>
<td>Total Current Liabilities</td>
<td>21,275</td>
<td>141,585</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>21,275</td>
<td>141,585</td>
</tr>
<tr>
<td><strong>EQUITY</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retained Earnings</td>
<td>960,002</td>
<td>991,341</td>
</tr>
<tr>
<td>Net Income</td>
<td>31,339</td>
<td>-30,747</td>
</tr>
<tr>
<td><strong>Total Equity</strong></td>
<td>991,341</td>
<td>960,593</td>
</tr>
<tr>
<td><strong>Total Liabilities and Equities</strong></td>
<td>1,012,616</td>
<td>1,102,179</td>
</tr>
</tbody>
</table>
## INCOME STATEMENT

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donations &amp; Grants</td>
<td>108,504</td>
<td>196,452</td>
</tr>
<tr>
<td>Earned Income [Tickets, Admissions]</td>
<td>703,384</td>
<td>698,701</td>
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<tr>
<td><strong>Total Income</strong></td>
<td>811,888</td>
<td>987,631</td>
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<tr>
<td>Less Cost of Goods Sold</td>
<td>-30,913</td>
<td>-26,703</td>
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<tr>
<td><strong>Gross Profit</strong></td>
<td>780,975</td>
<td>870,929</td>
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<tr>
<td><strong>EXPENSE</strong></td>
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</tr>
<tr>
<td>Payroll</td>
<td>247,289</td>
<td>268,114</td>
</tr>
<tr>
<td>Administration</td>
<td>52,916</td>
<td>128,258</td>
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<tr>
<td>Development</td>
<td>38,557</td>
<td>37,693</td>
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<tr>
<td>Collection</td>
<td>45,103</td>
<td>116,916</td>
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<tr>
<td>Program</td>
<td>178,253</td>
<td>192,241</td>
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<tr>
<td>Facilities</td>
<td>126,530</td>
<td>95,848</td>
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<tr>
<td>Interest and Fees</td>
<td>10,503</td>
<td>11,241</td>
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<tr>
<td>Depreciation</td>
<td>52,030</td>
<td>52,050</td>
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<tr>
<td><strong>Total Expense</strong></td>
<td>751,181</td>
<td>902,427</td>
</tr>
<tr>
<td>Net Ordinary Income</td>
<td>29,794</td>
<td>-31,498</td>
</tr>
<tr>
<td>Net Other Income</td>
<td>1,545</td>
<td>750</td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td>31,339</td>
<td>-30,747</td>
</tr>
</tbody>
</table>